



# **Seventh-day Adventist Church (SPD) Limited**

Effective Funds Management  
Proposal

**The strategic plans presented to the Division Executive Committee for the last quinquennium 2005-2010 were specifically focused on a number of distinct entities which are accountable to the Executive. While some major goals were identified and 7 focus areas were articulated, it was agreed that the strategic plan for the quinquennium 2010-2015 should be much more integrated and be a South Pacific Division-wide Strategic Plan. In so far as this Division is a division of the General Conference, the plans of this Division will be based on the plans of the General Conference.**

**A comprehensive strategic plan is not easy to achieve. The SPD comprises a diverse group of organisations and departments. However, for the sake of the mission of the Church it is imperative that the South Pacific Division provides participative leadership and support to these organisations and works to build a cohesive framework for the church body.**

**SPD Administration has worked through an extensive consultation process in order to arrive at this plan. We have consulted the Division Executive Committee; union and institutional leadership; division departmental and service leaders; and church members at such events as the Festival of Mission. The plan has been continually modified throughout the process. We are confident that this plan will provide a framework upon which all entities can base their own objectives for the new quinquennium in a cooperative effort to fulfil the mission that the Lord has given to His Church.**

## SOUTH PACIFIC DIVISION 2010 - 2015 STRATEGIC

### PLANNING STRATEGIC THEMES

RE UP  
REACH OUT

REAC ROSS

### STRATEGIC PRIORITIES

- 1.To develop in every individual a personal relationship with their God through personal Bible study and prayer
- 2.To intentionally cultivate spiritual renewal through the presence and power of the Holy Spirit
- 3.To develop contextual worship practices that are built on biblical principles and Seventh-day Adventist foundations
- 4.To inspire, equip and support disciples for spiritual growth, mission and acts of loving service
- 5.To refocus on being a Church that is known and respected for its sound Biblical understanding and teaching

- 1.To be a unified church characterised by loving relationships
- 2.To invest time and resources in the development of effective leaders
- 3.To utilise the talents of everyone in the functions of the church, encouraging innovation, creativity and commitment
- 4.To intentionally build cross cultural and cross generational communities of believers
- 5.To foster leadership cohesiveness across all entities within the Church
- 6.To model servant leadership
- 7.To promote and develop a stronger culture of ownership, responsibility and accountability within the Church
- 8.To improve the efficiency and effectiveness of organisation operations and structures that serve the church and its mission
- 9.To ensure that resources are allocated in alignment with organisation strategic priorities

- 1.To refocus every member, church employee and entity on the mission of the Church as our first priority
- 2.To clearly state, reinforce and promote an understanding and enthusiasm for our distinctive Adventist message and mission
- 3.To utilise available electronic, print and visual media to share the message and fulfil the mission of the Church.
- 4.To develop the desire and capacity of everyone to share their faith and serve others
- 5.To actively nurture the reputation of the church and its associated entities in the community
- 6.To build the capacity of all entities to understand and respond effectively to the physical, social, emotional and spiritual needs of their communities
- 7.To develop a culture that values meeting human needs in the community
- 8.To extend the range of services that provide effective support, nurture and healing for the needy
- 9.To create a church of 500,000 disciples by 2015

### ENTITIES

**DIVISION**  
1. Administration  
2. Departments

3. Services  
4. Institutions

**UNIONS**  
1. Administration  
2. Departments  
3. Institutions

4. Services  
5. Conference/Mission  
- Local Church  
- Institutions

### STRATEGIC PLANS

### ACTION STEPS



## Introduction

- There is growing community and governmental need for charities and not-for-profit entities to be accountable and transparent in their use and allocation of funds.
- The South Pacific Division (SPD) has been entrusted with various sources of funds which are to be managed effectively to support the stated mission, goals and strategies of the organization.
- SPD will become more proactive in the management of funds by developing a funds management process/system that will involve: a more detailed application process, monitoring (partnerships), and reporting on project effectiveness.



## Aims of the Funds Management Process

- To improve the level of accountability and transparency in the use of funds.
- To select and fund programs and projects that are aligned with the strategic objectives and priorities of the organisation.



## Funds Management Principles

- SPD is responsible for the allocation of funds which will be done to support SPD strategies and objectives.
- SPD to develop a funds management policy and formalized process of accountability and reporting.
- Deadlines to be put in place for unused funds which would revert back for reallocation.



## Recommended Changes – Page 1

- New application form.
- New terminology used – no longer distinguish between base and specials.
- Base appropriations limited to the value of remuneration of the Officers appointed by the SPD Executive Committee.
- Increased level of project funding initiatives.



## Recommended Changes – Page 2

- Value of projects to be AUD\$50,000 and above.
- Preference given to projects that are strategically aligned with SPD.
- A reporting system to be developed to measure the project's effectiveness.
- New budget format which groups appropriations by their strategic focus areas.





## New Budget Format

66	<b>Total Funds Available to Appropriate</b>	11,874,447	14,130,588	<b>26,005,035</b>
67				
68				
69				
70	<b><u>EXPENDITURE</u></b>			
71	<b><u>Appropriations</u></b>			
72	Authentic Discipleship Projects		286,000	<b>286,000</b>
73	Active Stewardship Projects		1,222,500	<b>1,222,500</b>
74	Global Purpose Projects		1,478,588	<b>1,478,588</b>
75	Local Action Projects	3,039,499	2,416,500	<b>5,455,999</b>
76	Strategic Operational Appropriations	8,834,948	7,249,053	<b>16,084,001</b>
77	Other Funds		1,477,947	<b>1,477,947</b>
78				
79				
80	<b><u>Total Appropriations and Allocations</u></b>	11,874,447	14,130,588	<b>26,005,035</b>
81				



## Project Requests & Budget Timetable

- 1<sup>st</sup> March – Send out project request /application forms to Treasurers / Business Managers.
- 30<sup>th</sup> March – Deadline for project requests.
- 19<sup>th</sup> April – Final clarification if required.
- 26<sup>th</sup> April and 5<sup>th</sup> May – Budget Review Committee.
- 12<sup>th</sup> May – Board Approvals.
- 17<sup>th</sup> May – Follow-up correspondence sent out.



## Going Forward...

- Think in terms of how your proposal will contribute to the strategic objectives. How can we meet the strategic themes of the organization?
- Continue to develop a close partnership with the SPD to maximize projects. Discussion of potential projects. Working together to meet our shared vision and goals.
- Contact Andrew Wanke to discuss any aspect of the new grant management process.