Treasurer’s Report
2010 GC Session
Atlanta, GA
Mission and Local Offerings as Compared to Tithe

- Mission Offerings
- Local Offerings
- Tithe

Millions of Dollars

Worldwide Tithe & Offerings

(Annual Average for 2005-2009 in Millions)

- **Tithe**: $1,726 (70%)
- **Offerings**: $732 (30%)
Tithe & Mission Offerings
2009 Compared to 2008

Tithe $-2.6 M or -2.8%

Offerings $-4.3 M or -6.3%

-1.8% $-1.2 M

-2.1% $-.5 M

-6.5% $-1.4 M

-8.5% $-3.8 M
Gross Tithe

In Millions

<table>
<thead>
<tr>
<th>Year</th>
<th>North America</th>
<th>Other Divisions</th>
<th>Extraordinary</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>700</td>
<td>800</td>
<td>100</td>
</tr>
<tr>
<td>2006</td>
<td>800</td>
<td>900</td>
<td>100</td>
</tr>
<tr>
<td>2007</td>
<td>900</td>
<td>1,000</td>
<td>200</td>
</tr>
<tr>
<td>2008</td>
<td>1,000</td>
<td>1,100</td>
<td>300</td>
</tr>
<tr>
<td>2009</td>
<td>1,100</td>
<td>1,200</td>
<td>400</td>
</tr>
</tbody>
</table>
Total Tithe & Mission Offerings
(Annual Average for 2005-2009 in Millions)

- Offerings to GC: $60, 2.4%
- Tithe to GC: $84, 3.3%

Total Offerings: $60 + $84 = $144

Tithe: $84
Phase-In of New Tithe Sharing Formula
2001-2009
Tithe Received
Including Tithe Exchange

<table>
<thead>
<tr>
<th>Year</th>
<th>Tithe</th>
<th>Tithe Exchange</th>
<th>Extraordinary Tithe</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>2006</td>
<td></td>
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<td>2007</td>
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<tr>
<td>2008</td>
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<td></td>
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</tr>
<tr>
<td>2009</td>
<td></td>
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<td></td>
</tr>
</tbody>
</table>

*Millions of Dollars*
Total Mission Offerings
In Millions

<table>
<thead>
<tr>
<th>Year</th>
<th>North America</th>
<th>Other Divisions</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>20</td>
<td>30</td>
</tr>
<tr>
<td>2006</td>
<td>20</td>
<td>30</td>
</tr>
<tr>
<td>2007</td>
<td>20</td>
<td>30</td>
</tr>
<tr>
<td>2008</td>
<td>20</td>
<td>30</td>
</tr>
<tr>
<td>2009</td>
<td>20</td>
<td>30</td>
</tr>
</tbody>
</table>
Tithe and Mission Offerings to GC
2005 to 2009 In Millions

Millions of Dollars

2005 2006 2007 2008 2009

$89 $93 $96 $95 $94

$41 $47 $56 $66 $60

Non-NAD NAD
Global Mission Income
2005-2009

Millions of Dollars

<table>
<thead>
<tr>
<th>Year</th>
<th>Donations</th>
<th>Annual Sacrifice Offering</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>2.5</td>
<td>2.8</td>
</tr>
<tr>
<td>2006</td>
<td>2.7</td>
<td>3.0</td>
</tr>
<tr>
<td>2007</td>
<td>2.6</td>
<td>3.2</td>
</tr>
<tr>
<td>2008</td>
<td>1.8</td>
<td>3.9</td>
</tr>
<tr>
<td>2009</td>
<td>1.5</td>
<td>3.5</td>
</tr>
</tbody>
</table>
2009 Investments Managed by the General Conference

- Other Entities: 30%
- GC Funds: 16%
- NAD General Retirement: 12%
- NAD Hospital Retirement: 42%
- Other Entities: 30%
- GC Funds: 16%
- NAD General Retirement: 12%
- NAD Hospital Retirement: 42%
Growth of $100 Invested In Various Indexes
For the Period December 31, 1986 to December 31, 2009
Net Return on GC Owned Investments
(Net Market Fluctuations Plus Earnings)
<table>
<thead>
<tr>
<th>Category</th>
<th>Amount</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operating</td>
<td>$128.7 million</td>
</tr>
<tr>
<td>Extraordinary Tithe</td>
<td>88.6 million</td>
</tr>
<tr>
<td>Donor Advised</td>
<td>18.3 million</td>
</tr>
<tr>
<td>Plant Fund</td>
<td>24.5 million</td>
</tr>
<tr>
<td>Endowment Fund</td>
<td>22.8 million</td>
</tr>
<tr>
<td>Other Funds</td>
<td>12.7 million</td>
</tr>
<tr>
<td><strong>Total</strong></td>
<td><strong>295.6 million</strong></td>
</tr>
<tr>
<td>Source</td>
<td>Amount</td>
</tr>
<tr>
<td>--------------------------------</td>
<td>--------</td>
</tr>
<tr>
<td>Tithe</td>
<td>$84</td>
</tr>
<tr>
<td>Offerings</td>
<td>$60</td>
</tr>
<tr>
<td>Gifts &amp; Donations</td>
<td>$8</td>
</tr>
<tr>
<td>Restricted Income</td>
<td>$16</td>
</tr>
<tr>
<td>Other Operating</td>
<td>$23</td>
</tr>
</tbody>
</table>

General Conference Revenue

Exclusive of Extraordinary Tithe & Unrealized Gains or losses

(Annual Average for 2005-2009 in Millions)
Funds to the Church Through Planned Giving and Trust Services

Millions of Dollars

<table>
<thead>
<tr>
<th>Period</th>
<th>Dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>1970-74</td>
<td>22.2</td>
</tr>
<tr>
<td>1975-79</td>
<td>53.9</td>
</tr>
<tr>
<td>1980-84</td>
<td>112.7</td>
</tr>
<tr>
<td>1985-89</td>
<td>178.5</td>
</tr>
<tr>
<td>1990-94</td>
<td>197.4</td>
</tr>
<tr>
<td>1995-99</td>
<td>219.7</td>
</tr>
<tr>
<td>2000-04</td>
<td>263.8</td>
</tr>
<tr>
<td>2005-09</td>
<td>351.7</td>
</tr>
</tbody>
</table>
General Conference Expenditures
Exclusive of Extraordinary Tithe
(Annual Average for 2005-2009 in Millions)

- Appropriations: $78 (44%)
- GC Headquarters: $36 (20%)
- IDE (Missionaries): $21 (12%)
- GC Administered: $39 (22%)
- Other: $3 (2%)
GC Budget Expenditures
Exclusive of Extraordinary Tithe
(5 Year Comparative)
Appropriations

$78 Million
44%
Appropriations to the World Field through Divisions 2009 (Exclusive of Extraordinary Tithe)
Appropriations to the World Field
as a Percentage of Gross Tithe by Division - 2009

ECD: 22%
ESD: 7%
EUD: 2%
IAD: 1%
NAD: 0%
NSD: 3%
SAD: 1%
SPD: 3%
SID: 8%
SUD: 78%
SSD: 8%
TED: 9%
WAD: 26%
Appropriations to GC Institutions
2009 (Exclusive of Extraordinary Tithe)
Appropriations to GC Institutions as a Percentage of Gross Revenue in 2009

- AUA
- AllAS
- Andrews
- Griggs
- Hope Channel
- Loma Linda
- Oakwood
- AWR
- ADRA
- White Estate
- GRI
General Conference Auditing Service
GC Portion of GCAS Cost

Millions of Dollars

2000  2001  2002  2003  2004  2005  2006  2007  2008  2009
Interdivision Employee Expenses
(Missionaries)

IDE (Missionaries)
$21 Million
11%
Interdivision Employee (Missionaries) Funding
Actual Compared to Budget

Millions of Dollars

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual Expense</th>
<th>Budget</th>
</tr>
</thead>
<tbody>
<tr>
<td>1997</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1998</td>
<td></td>
<td></td>
</tr>
<tr>
<td>1999</td>
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<td>2008</td>
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<tr>
<td>2009</td>
<td></td>
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</tr>
</tbody>
</table>
Cost to GC for Interdivision Employees
By Division or GC Educational Institution - 2009

- Millions of Dollars

- Graph showing the cost to GC for interdivision employees, categorized by division or GC educational institution.
Cost to GC for Interdivision Employees
by GC Division or GC Institution - 2009

Millions of Dollars

Appropriations

ADRA  AIAS  AUA  AWR  GCAS  ECD  ESD  EUD  IAD  NSD  SAD  SID  SSD  SUD  TED  WAD
GC Administered Funds

- GC Administered
- $39 Million
- 21%
GC Administered Funds
Average Annual Expense 2005-2009

- Adventist Missions (Global Missions) $7.8 million
- Hope Channel 4.7 million
- *Adventist World* 4.4 million
- Charitable Gift Fund Appropriations 4.0 million
- Disaster and Famine Relief 2.5 million
- 13\textsuperscript{th} Sabbath School Projects 2.2 million
- GC Session Costs 1.2 million
GC Administered Funds

Millions of Dollars

- 2005: 20
- 2006: 30
- 2007: 40
- 2008: 60
- 2009: 40

Funds
GC Headquarters Operations

- GC Headquarters: $36 Million (19%)
GC Headquarters Operating
Compared to Spending Limit Set by GC Executive Committee

![Bar chart showing actual expenses vs. spending limit (cap) from 2000 to 2009.](image-url)
GC Headquarters Operating Compared to Total World Tithe and Offerings -2008

GC Operations 1.6%
Balance Sheet – Total Assets

December 31, 2009

- **Cash & Equivalents**: $75 Million
- **Total Assets**: $399 Million
- **Accounts Receivable**: $39 Million
- **Notes and Loans Rec**: $0.4 Million
- **Inv/Prepaid**: $2.2 Million
- **Plant Assets**: $35 Million
- **Other Assets**: $71 Million
- **Investments**: $176 Million
- **Extraordinary Tithe**: $75 Million

Total Assets: $399 Million
Cash Equivalents Plus Short Term Investments

Millions of Dollars

- Regular Funds
- Extraordinary Tithe

2005 2006 2007 2008 2009
Balance Sheet—Liabilities and Net Worth

December 31, 2009
Millions of Dollars

Net Assets, $305

- Accounts Payable, $80.2
- Agency Funds, $0.8
- Deferred Income, $0.3
- Other Liabilities, $13.5
Total Operating Fund Net Assets
(Net Worth in Millions)

<table>
<thead>
<tr>
<th>Years</th>
<th>Millions of Dollars</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>$114</td>
</tr>
<tr>
<td>2006</td>
<td>$137</td>
</tr>
<tr>
<td>2007</td>
<td>$141</td>
</tr>
<tr>
<td>2008</td>
<td>$143</td>
</tr>
<tr>
<td>2009</td>
<td>$162</td>
</tr>
</tbody>
</table>

- **Net Assets**
- **Extraordinary Tithe**
Plant Fund - Fixed Assets and Unexpended Funds

Years:
- 2005
- 2006
- 2007
- 2008
- 2009

Millions of Dollars:
- Net Invested in Land, Buildings & Equipment
- Unexpended Plant Funds

Graph showing the net invested in land, buildings & equipment and unexpended plant funds from 2005 to 2009.
Endowment Fund-Net Assets

Millions of Dollars

- Quasi Endowments
- Permanently Restricted Endowments

Year:
- 2005
- 2006
- 2007
- 2008
- 2009
Endowments
Comparing 2004 and 2009

The graph above illustrates the comparison of endowments between 2004 and 2009. The y-axis represents the millions of dollars, while the x-axis categorizes the data into three segments: AWR, Other, and Adventist Mission. The bars in blue represent the 2005 data, and the bars in red represent the 2009 data, allowing for a visual comparison of the financial growth or decline in each category over the years.
Working Capital
2005-2009
Exclusive of Extraordinary Tithe

Millions of Dollars

<table>
<thead>
<tr>
<th>Year</th>
<th>Actual Working Capital</th>
<th>Recommended Working Capital</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>101%</td>
<td></td>
</tr>
<tr>
<td>2006</td>
<td>106%</td>
<td></td>
</tr>
<tr>
<td>2007</td>
<td>107%</td>
<td></td>
</tr>
<tr>
<td>2008</td>
<td>105%</td>
<td></td>
</tr>
<tr>
<td>2009</td>
<td>109%</td>
<td></td>
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</tbody>
</table>
Supplemental Budgets 2000-2009

- Phase in of Tithe Sharing & Cap


Millions of Dollars
Liquidity Calculation
Exclusive of Extraordinary Tithe

<table>
<thead>
<tr>
<th>Year</th>
<th>Current Liquid Assets</th>
<th>Commitments</th>
</tr>
</thead>
<tbody>
<tr>
<td>2005</td>
<td>128%</td>
<td>80%</td>
</tr>
<tr>
<td>2006</td>
<td>158%</td>
<td>100%</td>
</tr>
<tr>
<td>2007</td>
<td>133%</td>
<td>120%</td>
</tr>
<tr>
<td>2008</td>
<td>161%</td>
<td>140%</td>
</tr>
<tr>
<td>2009</td>
<td>148%</td>
<td>160%</td>
</tr>
</tbody>
</table>
General Conference Budget
as a Percentage of Total Tithe and Mission Offerings

2009 Revenue by Line of Work
Compared to GC Budget
2009 Figures are Best Estimates

- Healthcare, Education, Publishing, etc: 23%
- Church, Conf, Union, Div
- GC Headquarters: 1.2%
- GC Appropriations, IDEs, etc: .3%
We can see only a little way before us; “but all things are naked and opened unto the eyes of Him with whom we have to do.” He never becomes confused. He sits above the confusion and distractions of the earth, and all things are opened to His divine survey; and from His great and calm eternity He can order that which His providence sees is best.

If we were left to ourselves to plan, we should make mistakes. Our prejudices, our weaknesses, our self-deceptions, and our ignorances would be manifest in many ways. But the work is the Lord’s, the Cause is His; He never leaves His workmen without divine directions.
Thank you.